

AEB 6225: Public Policy and the Agribusiness Firms Fall 2021

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Location: Tuesdays periods 5 & 6 (11:45am – 1:40pm) MAEB 0234
Thursdays period 6 (12:50pm – 1:40pm) MAEB 0234

To help protect yourself and others, students are expected to wear masks during class. Do not come to class if you are exhibiting COVID-19 symptoms or if you have been exposed to COVID-19.

Office Hours: In-person: Tuesdays & Thursdays 9:30 AM – 10:30 AM;
Zoom: Mondays 11:30 AM – 12:30 PM;
& by appointment

A mask is required if you come to my office. If you cannot comply with this request, I am happy to meet with you via Zoom.

Credits: 3

Prerequisites:

It assumed that students are familiar with basic microeconomic analysis and elementary calculus.

Required Materials:

REEF Polling by i>clicker application

Houck, J. *Elements of Agricultural Trade Policies*, Waveland Press (1992). Note: This book is out of print. I have a copyright release and will provide you with a pdf version of the relevant chapters.

Older editions of the book may suffice. However, students are responsible for ensuring that they are studying the correct material.

Recommended Readings:

Knutson, R., J. Pen and B. Flinchbaugh, *Agricultural and Food Policy*, 6th edition, Pearson Prentice Hall (2007).

E-Learning Canvas:

There is an E-learning Canvas webpage for this course. To access the website, you will need your Gatorlink username and password. E-learning Canvas can be accessed via <http://elearning.ufl.edu>. If you are having difficulties accessing the website, please contact the UF Computing Help Desk directly by calling (352) 392-HELP or via e-mail helpdesk@ufl.edu. You will need your UFID when contacting them.

Communication:

I encourage students to ask questions in class. Outside of class, I typically have an open-door policy however COVID-19 has made this more difficult. I encourage students to attend schedule office hours; I also encourage students to communicate with me via email or via the email function in Canvas. If you email me during the workweek, please allow 24 hours for me to respond; typically, I respond much sooner. If you email me on a holiday or weekend, I will respond on the next normal business day (but typically sooner). I frequently work from home on days that class does not meet. If you wish to meet with me outside of office hours, please email me requesting a meeting. I will do my best to accommodate meetings but honoring same day requests will be difficult.

Course Description:

This course focuses on understanding the policy-development process and analyzing domestic and international policies and their influence on the decisions and success of agribusiness firms. Emphasis will be placed on developing a policy perspective and an understanding of the significance of policy dynamics. Various policy environments, drivers, mechanisms and processes will be analyzed. The economic and political forces underlying policy formation and change will be examined. The impact of current policies and policy issues on agribusiness firms, the relationship between policy signals and firm decisions, and the avenues for influencing the policy process will be explored. Policies considered include those associated with domestic agricultural price and income support, international trade, competition, the environment, food safety, biotechnology, country-of-origin labeling, traceability, economic development, agro-terrorism and globalization. U.S. policies are compared with those which influence agribusinesses in other countries.

Format:

Since AEB6225 is an *analytical* course, it will be delivered via traditional lectures, discussions and experiential learning. Theories and frameworks will be presented in class and we will discuss their *derivations* as well as *applications* to the 'real world.' Quantitative reasoning and analytical methods are used extensively. Therefore, basic knowledge of economic principles and concepts is necessary. Keeping up with news, in general, and agricultural policy news, in particular, is imperative to get the most out of your experience in this course.

This course will proceed at a fairly rapid pace. Therefore, it is expected that students keep up with the assigned readings. Furthermore, the class will be designed such that classroom participation (not only attendance but also active participation) and individual study and preparation outside the classroom are necessary for learning and performing well in the exams. Lectures will cover the major points of assigned readings. However, unless told otherwise, students are required to read and understand all assigned readings.

Frequently, the course will be delivered in a flipped classroom style where **students are expected to complete assigned readings prior to class** and be ready for active exploration and discussion to deepen their understanding. The role of the instructor will be to facilitate discussion, add insights from their expertise, moderate activities, and ask probing questions to stimulate students' creative and critical thinking skills.

Course objectives:

This course will provide an overview of issues relating to agricultural policy, international trade policy, globalization, economic development and political economy. The course will equip students with the tools necessary to analyze the impacts of agricultural policies on agricultural consumers and producers, agribusiness firms and international trade. The course will focus on the policies of the European Union and United States with an emphasis on U.S. agricultural policies. Thus the objectives of the class may be summarized as follows:

- 1) Develop the tools necessary to analyze past, current, and proposed agricultural policies.
- 2) Understand the major international organizations that influence agricultural policy.
- 3) Analyze the interaction between economic goals and social goals and evaluate the ability of agricultural policies to accomplish these goals.

Attendance Policy:

I accept students to attend all classes. Regular and punctual attendance at all classes is the responsibility of each student. In the event of an absence, it is the responsibility of the student to make up any resulting deficiencies.

I will inform the class in advance if I will not attend a particular class, in which case arrangements will be made for a substitute instructor or other alternatives such as meeting via Zoom.

In-class Recording:

Students are allowed to record video or audio of class lectures. However, the purposes for which these recordings may be used are strictly controlled. The only allowable purposes are (1) for personal educational use, (2) in connection with a complaint to the university, or (3) as evidence in, or in preparation for, a criminal or civil proceeding. All other purposes are prohibited. Specifically, students may not publish recorded lectures without the written consent of the instructor.

A "class lecture" is an educational presentation intended to inform or teach enrolled students about a particular subject, including any instructor-led discussions that form part of the presentation, and delivered by any instructor hired or appointed by the University, or by a guest instructor, as part of a University of Florida course. A class lecture does not include lab sessions, student presentations, clinical presentations such as patient history, academic exercises involving solely student participation, assessments (quizzes, tests, exams), field trips, private conversations between students in the class or between a student and the faculty or lecturer during a class session.

Publication without permission of the instructor is prohibited. To “publish” means to share, transmit, circulate, distribute, or provide access to a recording, regardless of format or medium, to another person (or persons), including but not limited to another student within the same class section. Additionally, a recording, or transcript of a recording, is considered published if it is posted on or uploaded to, in whole or in part, any media platform, including but not limited to social media, book, magazine, newspaper, leaflet, or third-party note/tutoring services. A student who publishes a recording without written consent may be subject to a civil cause of action instituted by a person injured by the publication and/or discipline under UF Regulation 4.040 Student Honor Code and Student Conduct Code.

In general, late assignments will NOT be accepted. The instructor reserves the right to determine if a student shall be permitted to submit an assignment late.

Excused Absences and Late Assignment Policy:

To be excused from class, activities, or allowed to submit an assignment late, you **must** notify me in advance and secure my permission. The only acceptable reasons to request an excuse are:

- Medical emergency (ordinary doctor's visit is not acceptable; proper documentation justifying the excuse will be required).
- Significant personal or professional commitment (e.g., field trip for another course; military duty; interview; religious holidays; participation in official university activities such as music performances, athletic competition or debate; court-imposed legal obligations (jury duty or subpoena; court appearance for traffic tickets or arrests will not be excused). Eligibility depends on instructor's judgment, and hence *prior permission is a must*. Students will not be excused from presentations as they are scheduled based on students' availability. Assignments are due on their due date and assignments must be submitted on their due date or prior to their due date even if the student is excused from class on the assignment due date.
- Genuine family emergency (again, proper documentation/verification from will be needed).
 - Given that case study assignments are posted well in advance of their due dates, university athletes or students engaging in approved professional or personal commitments are expected to submit assignments by their stated due dates. Under certain circumstances, I will allow make-up assignments or extensions when the assignment is missed due to official university sporting events pending ample WRITTEN notification in advance (at least 7 days prior). Club/recreational sports are not granted the same courtesy.
- To minimize the potential spread of COVID, students will also be excused from class when they are exhibiting symptoms of COVID-19 or other respiratory infections or have been exposed to COVID-19.
- Students who are excused from class will be able to make up the associated participation and REEF polling points by completing and submitting the make-up abstract exercise discussed below.
- Students should contact Dr. Kropp on the first day that they return to class after their absence to make arrangements to complete make-up these assignments/activities.

Documentation must be submitted no later than the first day you return to class. Simply emailing Dr. Kropp that you will not be in class does not count as documentation.

Should you experience a significant hardship/illness (e.g. COVID; diagnosis of a terminal/chronic disease of you or a close family member; e.g., depression; Crohn's disease, cancer, etc.) during the semester that negatively affects your performance in the course or has the potential to negatively affect your performance in the course, you must inform Dr. Kropp as soon as possible such that appropriate accommodations can be made. You will be asked to obtain documentation from the Dean of Students Office regarding your circumstances. Providing documentation at the end of the semester and seeking retroactive accommodations will not be well received. Special arrangements regarding making up assignments, REEF polling points and participation points will be made for students with extended absences due to COVID or other illnesses. These arrangements may include receiving an incomplete in the course.

Grading:

Two in-class exams (20% each)	40%
Participation and effort	15%
Lead Topical Tuesday	5%
Policy brief	15%
Peer review of policy briefs (2.5% each)	5%
Presentation	5%
Homework assignments	<u>15%</u>
	100%

In-class Exams:

There will be two in-class exams. All exams will be cumulative with an emphasis on the most recent material. The exams will consist of short-answer, essays, and analytical problem-solving questions.

Exam 1: Tuesday, September 28, 2021

Exam 2: Tuesday, November 16, 2021

Closed Book Exams:

All exams are closed book and closed notes. No formula sheets or any other aids are allowed. A simple calculator may be used. However, graphing calculators, cell phones, touch screen devices, tablets, laptops, or other devices with the capability to store formulae are not allowed. Sharing calculators during an exam is not allowed.

Exam Day Policy:

It is expected that all students be on time to exams. Please arrive early, if possible, to get seated and get your books/bags stowed away so that the exam can be started at the stated time.

Make-up Exams:

- Make-up exams are not given except in cases of excused absences as discussed above. Make-up exams will be arranged on a case by case basis and will occur as close to the scheduled exam as possible – in some cases, the make-up exam may be given prior to the scheduled exam date.

- Individuals absent in any exam will receive a score of **zero** (0) on that exam unless there is an excused absence or valid, medically related, excuse for missing the exam.
- In order to be excused from an exam, you **must** notify the instructor in advance and secure instructor's permission.

The exam dates are presented in this course syllabus, so please plan your semester accordingly.

Class Participation and Effort:

As previously stated, students are expected to attend all classes. In addition to attending class, students are expected to participate and exert effort in learning the material both in class and outside of class. While you must attend class to be able to participate, simply showing up will not suffice. Thus, class participation and effort will be based on:

Participation: Attending class and **actively** participating in activities and discussions, asking questions, and providing comments. Obviously, you cannot participate if you do not attend class. Contributing to conversations in other classes and on the job is a critical skill. You can take steps to improve your participation. If you tend to be a non-participant, I encourage you to prepare questions or jot down a few key points before class and make an effort to speak up in class/use the chat function to ask questions or comment. If you tend to 'dominate' discussions, learn to let other people contribute.

Arriving on time: Arriving late impedes your learning as well as the learning of your classmates. Tardiness will be noted and will negatively affect your grade.

Engagement: Use of cell phones, laptops, etc. for non-note taking purposes during class impedes your learning as well as the learning of your classmates. Engaging in these activities will negatively affect your grade.

Energy spent on assignments: The in-class assignments and case study assignments are designed to be learning experiences. To learn you must get outside your comfort zone, and hence the assignments are designed to be challenging and make you uncomfortable. The case study assignments cannot be completed the night before. Rushed, sloppy, and incomplete assignments indicate a lack of effort.

Utilizing office hours/seeking assistance from Dr. Kropp or the TA: Office hours are designed to give students an opportunity to obtain additional assistance and clarification. Students are encouraged to attend office hours; however, it is expected that students exerted some effort in attempting to find the answer prior to arriving at office hours. Students are expected to have read the assignment and required readings, attempted the assignment, and come with specific questions. I recognize that my office hours may not be convenient to all students, and hence I encourage students to also ask questions in class or via email or request a meeting outside of office hours.

REEF Polling by iClickers:

REEF polling will be used to test knowledge of topics already covered in class or the assigned readings. In-class polling helps me understand what you know and allows you to review the material after class. Some of the polling questions will be graded for correctness while others

will only be scored on participation. You will need to create a REEF polling account to respond to questions in class using your laptop, smart phone, or tablet connected to the University's Wi-Fi.

It is each student's responsibility to come to class prepared. This includes having your polling account activated and updated, and your polling device (smartphone, tablet, laptop, etc.) charged. You will not be allowed to make up polling questions or be excused from them due to not having the program updated, having your device, or your device charged.

The polling questions are individual questions and collaboration is not allowed. I take academic honest very seriously. Sharing your answers with other students, submitting votes for a fellow student or voting in a class in which you are not present violates the University's Honor Code. Violations of the Honor Code at the University of Florida will not be tolerated. If you are caught sharing answers, voting for another student or have votes in a class that you did not attend, **you will receive a zero for your class participation and effort grade for the entire semester and you will be reported to the Dean of Students Office for further disciplinary action.**

Abstract Exercise to Make-up Participation and REEF Polling Points:

Students with valid excuses for missing a class (including COVID symptoms or exposure) will be permitted to make-up associated class participation and effort and REEF polling points by submitting an abstract summary of the missed class. The abstract must be no longer than 150 words and clearly summarize the main takeaways of the lecture. To receive full credit, it must be clear from the abstract that the student reviewed the associated lecture notes, watched the recording of lecture, and read the associated readings. Simply copying verbiage from the post PowerPoint slides will not be well-received and no credit will be awarded for doing so.

Emailing, Text Messaging, Instant Messaging, Facebook, Smokeless Tobacco, Etc.:

Students caught engaging in these activities during class will receive a one percentage point penalty on their final class participation grade for **each** offense. ***This policy will be strictly enforced.***

Topical Tuesdays:

On several Tuesdays throughout the semester, we will dedicate part of the class to discussing current events pertaining to agricultural policy. Each student will be asked to lead a Topical Tuesday discussion. The topic leader will be responsible for selecting the topic, assigning associated readings from credible sources (3-5 news articles), and generating class discussion.

Policy Briefs:

Each student will be required to complete one 5-page (max) typed (double spaced, 12pt font, one-inch margins throughout) policy brief pertaining to an U.S. agricultural policy topic of his/her choosing. Please make arrangements to meet with Dr. Kropp to select a topic within the first few weeks of the semester. Only one student per topic is permitted as these briefs are individual assignments; thus, once a topic is taken, no other student can pursue the same topic. It is entirely Dr. Kropp's discretion to determine whether a topic is taken or whether a proposed topic is 'sufficiently different' from an already spoken for topic. Further details and guidelines will be provided in class.

Possible topics include: H-2A Guest Worker Programs; Trade Implications of the Supplemental Coverage Option (SCO); Dairy Margin Protection; Offering Flavored Milks in National School Lunch Program; Implications of Fat Taxes

Briefs must be properly referenced and cited. Students are encouraged to use numerical data to support their arguments. While data and figures will enrich your policy brief, the 5 pages do NOT include lengthy data tables and figures; these would be in addition to the 5 pages. The title page does not count as part of the 5 page requirement. Citations should include only credible sources (not Wikipedia or other open source websites or blogs). Citations do not count as part of the 5 page requirement. A detailed rubric will be posted on the course website.

The purpose of these policy briefs is for you to display your ability to apply the analytical techniques developed in the course and to demonstrate your ability to synthesize the concepts covered in the course via independent research. Students are welcomed to take an interdisciplinary approach to their topic by incorporating concepts from other Food and Resource Economics courses into their briefs and relating these concepts to the material covered in this course.

Policy Brief Peer Reviews:

To encourage the development of writing skills and a better understanding of the academic writing process, students will be asked to conduct a peer review of their peers' policy briefs. Students will have one week to complete the peer review process and then each student will have approximately one week to incorporate the suggestions of their peers into their policy briefs before submitting their final draft.

Presentations:

Each student will be required to give a 20-minute presentation on his/her policy brief. The presentation should be professional in nature and should utilize PowerPoint. The purpose of the presentations is to trigger discussion on the topics. Note, that presentation length may be adjusted such that the presentations fit within the allocated time. Necessary adjustments will be made in accordance with final course enrollment.

Attendance at all presentations is required. Out of courtesy and respect to your fellow classmates and students making presentation, arriving late on presentation days is not allowed and will result in the loss of all attendance/participation points allocated for that day.

Homework:

There will be several homework assignments (approximately 4) to assist learning. Homework must be turned in by the due date. Homework turned in after the due date will not be accepted except in the case of excused absences. Homework will not be accepted once the solutions have been posted. Student will generally have one week to complete assignments.

Re-Grades:

If you feel that an error has been made in the grading of an assignment/exam, you are encouraged to submit the assignment/exam for a re-grade. Please note that the **entire** assignment/exam will be reviewed for accuracy.

Re-grade requests must be submitted no more than one week after the assignment/exam in question was returned to you. Please put the assignment in an envelope along with a typed explanation of the issue in question.

Final Grades:

<u>Grade</u>	<u>Range</u>
A	93 - 100
A-	90 - 92.99
B+	87 - 89.99
B	83 - 86.99
B-	80 - 82.99
C+	77 - 79.99
C	73 - 76.99
C-	70 - 72.99
D+	67 - 69.99
D	63 - 66.99
D-	60 - 62.99
E	0 - 59.99

If necessary, a curve may be added when calculating final grades. The curve will be determined based on current semester's students' performance.

Final grades will not be posted on the course website. Students may obtain their final course grade once grades have been posted by the University Registrar. I will not respond to emails or other inquiries regarding grades between the final examination and when final grades are posted by the registrar.

Grades and Grade Points:

For information on current UF policies for assigning grade points, see <https://catalog.ufl.edu/ugrad/current/regulations/info/grades.aspx>

Academic Honesty:

As a student at the University of Florida, you have committed yourself to uphold The Honor Pledge which states, "We, the members of the University of Florida community, pledge to hold ourselves and our peers to the highest standards of honor and integrity by abiding by the Honor Code. On all work submitted for credit by students at the University of Florida, the following pledge is either required or implied: "On my honor, I have neither given nor received unauthorized aid in doing this assignment." The Honor Code (<http://www.dso.ufl.edu/sccr/process/student-conduct-honor-code/>) specifies a number of

behaviors that are in violation of this code and the possible sanctions. Furthermore, you are obligated to report any condition that facilitates academic misconduct to appropriate personnel. If you have any questions or concerns, please consult with the instructor or TAs in this class.

It is assumed that you will complete all work independently unless the instructor provides explicit permission for you to collaborate on course tasks (e.g. assignments, papers, quizzes, exams). Furthermore, as part of your obligation to uphold the Honor Code, you should report any condition that facilitates academic misconduct to appropriate personnel. It is your individual responsibility to know and comply with all university policies and procedures regarding academic integrity and the Student Honor Code. Violations of the Honor Code at the University of Florida will not be tolerated. Violations will be reported to the Dean of Students Office for consideration of disciplinary action.

Software Use:

All faculty, staff and students of the university are required and expected to obey the laws and legal agreements governing software use. Failure to do so can lead to monetary damages and/or criminal penalties for the individual violator. Because such violations are also against university policies and rules, disciplinary action will be taken as appropriate.

Campus Resources:

Students experiencing crises or personal problems that interfere with their general well-being are encouraged to utilize the university's counseling resources. The Counseling & Wellness Center provides confidential counseling services at no cost for currently enrolled students. Resources are available on campus for students having personal problems or lacking clear career or academic goals, which interfere with their academic performance.

Health and Wellness

- U Matter, We Care: If you or a friend is in distress, please contact umatter@ufl.edu or 352-392-1575 so that a team member can reach out to the student.
- Counseling and Wellness Center: <https://counseling.ufl.edu/>, 392-1575
- University Police Department: 392-1111 or 9-1-1 for emergencies. <http://www.police.ufl.edu/>
- Sexual Assault Recovery Services (SARS): Student Health Care Center, 392-1161

Academic Resources

- E-learning technical support, 352-392-4357 (select option 2) or e-mail to Learningsupport@ufl.edu; <https://lss.at.ufl.edu/help.shtml>
- Career Connections Center, Reitz Union, 392-1601. Career assistance and counseling. <https://career.ufl.edu/>
- Library Support, <http://cms.uflib.ufl.edu/ask>. Various ways to receive assistance with respect to using the libraries or finding resources.
- Teaching Center, Broward Hall, 392-2010 or 392-6420. General study skills and tutoring. <http://teachingcenter.ufl.edu/>
- Writing Studio, 302 Tigert Hall, 846-1138. Help brainstorming, formatting, and writing papers. <http://writing.ufl.edu/writing-studio/>

- Student Complaints On-Campus: <https://sccr.dso.ufl.edu/policies/student-honorcode-student-conduct-code/>
- On-Line Students Complaints: <http://distance.ufl.edu/student-complaint-process/>

Student with Disabilities Act:

The Disability Resource Center coordinates the needed accommodations of students with disabilities. This includes registering disabilities, recommending academic accommodations within the classroom, accessing special adaptive computer equipment, providing interpretation services and mediating faculty-student disability related issues. Students requesting classroom accommodation must first register with the Dean of Students Office. The Dean of Students Office will provide documentation to the student who must then provide this documentation to the Instructor when requesting accommodation

0001 Reid Hall, 352-392-8565, www.dso.ufl.edu/drc/

Online Course Evaluation Process:

Students are expected to provide **professional and respectful** feedback on the quality of instruction in this course by completing course evaluations online via GatorEvals. Guidance on how to give feedback in a professional and respectful manner is available at <https://gatorevals.aa.ufl.edu/students/>. Students will be notified when the evaluation period opens, and can complete evaluations through the email they receive from GatorEvals, in their Canvas course menu under GatorEvals, or via <https://ufl.bluera.com/ufl/>. Summaries of course evaluation results are available to students at <https://gatorevals.aa.ufl.edu/public-results/>

Tentative Course Outline:

<i>Date</i>	<i>DOW</i>	<i>Topics</i>
Aug. 24	Tuesday	Administration, Objectives, and Introduction (Knutson et al Chapter 1)
Aug. 26	Thursday	Rationale for Government Involvement in Ag; Policy Process (Knutson et al Chapter 2 & 3)
Aug. 31	Tuesday	Guest lectures – Dr. Moss and Dr. Ropicki – Ag Policy Issues Affecting Florida
Sept. 2	Thursday	U.S. Farm Policies – Introduction to Welfare Economics (Knutson et al Ch. 7)
Sept. 7	Tuesday	U.S. Farm Policies – U.S. Price Support Regimes
Sept. 9	Thursday	U.S. Farm Policies – U.S. Price Support Regimes
Sept. 14	Tuesday	U.S. Farm Policies – U.S. Price Support Regimes & Policy Brief Topic Due
Sept. 16	Thursday	U.S. Farm Policies – Rent Seeking
Sept. 21	Tuesday	Topical Tuesday & U.S. Crop Insurance Programs
Sept. 23	Thursday	Agriculture Improvement Act of 2018 (2018 Farm Bill)
Sept. 28	Tuesday	Exam 1
Sept. 30	Thursday	GATT and WTO (Knutson et al Chapter 5)
Oct. 5	Tuesday	Topical Tuesday & Partial Equilibrium Analysis (Houck Chapters 4)
Oct. 7	Thursday	Protection by Importers (Houck Chapters 4-9)
Oct. 12	Tuesday	Topical Tuesday & Protection by Importers (Houck Chapters 4-9)
Oct. 14	Thursday	Protection by Importers (Houck Chapters 4-9)
Oct. 19	Tuesday	Topical Tuesday & Protection by Importers (Houck Chapters 4-9)
Oct. 21	Thursday	Tariff Rate Quotas and “Dirty Tariffication”
Oct. 26	Tuesday	Topical Tuesday & Protection by Exporters (Houck Chapters 10-12)
Oct. 28	Thursday	Protection by Exporters (Houck Chapters 10-12) & Policy Brief First Draft Due
Nov. 2	Tuesday	Topical Tuesday & Limited Resources & Environmental Policy (Knutson et al Chapter 8 & 9)
Nov. 4	Thursday	Guest Lecture - Dr. Onel - US Guest Work Programs
Nov. 9	Tuesday	Topical Tuesday & Food Assistance and Nutrition Policy (Knutson et al Chapter 11) & Peer Reviews of Policy Briefs Due
Nov. 11	Thursday	Veterans’ Day – No Class
Nov. 16	Tuesday	Exam 2
Nov. 18	Thursday	Food Safety and Security Policy (Knutson et al Chapter 10)

Nov. 23	Tuesday	Effects of Armed Conflicts on Food Production and Nutrition; Future of Agricultural and Food Policy in the US – The Next Farm Bill and World Trade
Nov. 25	Thursday	Thanksgiving Holiday – No Class
Nov. 30	Tuesday	Policy Brief Presentations & Policy Brief Final Draft Due
Dec. 2	Thursday	Policy Brief Presentations
Dec. 7	Tuesday	Policy Brief Presentations; Wrap-up and Final Thoughts

The instructor reserves the right to change this outline as appropriate.

**Other readings will be added

The above schedule, policies, procedures and assignments in this course are subject to change in the event of extenuating circumstances, by mutual agreement, and/or to ensure better student learning.